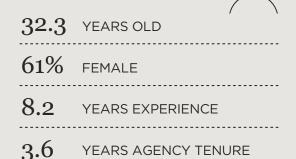


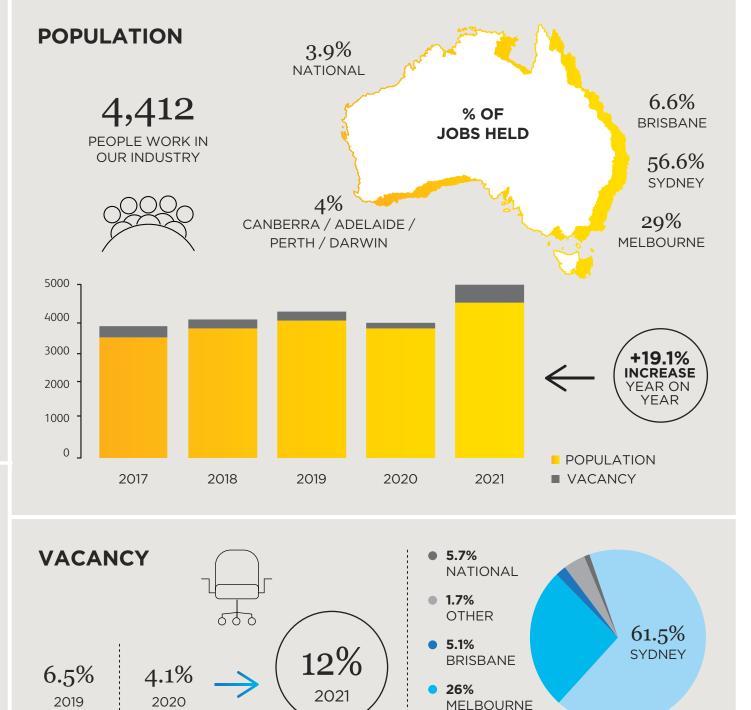
MEDIA COMMONICATIONS AGEN

INDUSTRY CENSUS

October 2020 - September 2021*

AVERAGE INDUSTRY PERSON

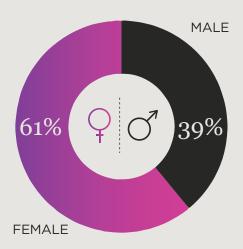




GENDER

WOMEN IN MANAGEMENT ROLES

GENDER SPLIT



GENDER PAY GAP



Average female full time salary compared to male

STAFF TURNOVER

REGRETTABLE LOSS





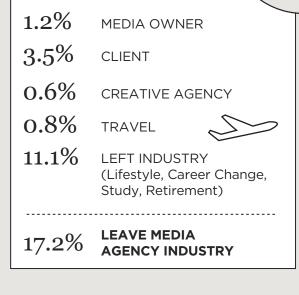
NON-REGRETTABLE LOSS

2019



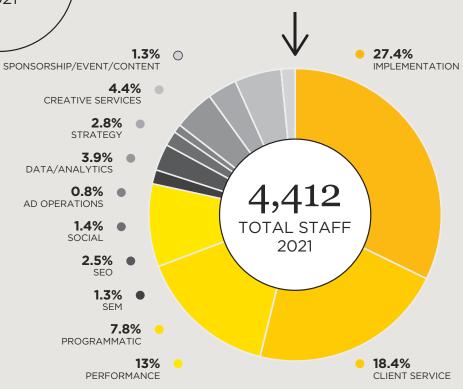
INDUSTRY PROFILE BY JOB DESCRIPTION

67% of agency positions are Implementation, Client Service, Performance and Programmatic









*Based on data as of September 2021, MFA Census Report released December 2021